

Test Bank for Global Business 6th Peng

Chapter 02: Stakeholder Relationships, Social Responsibility, and Corporate Governance

1. Government regulatory agencies are considered a secondary stakeholder group.

- a. True
- b. False

ANSWER: False

POINTS: 1

DIFFICULTY: Easy

REFERENCES: 2-1 Stakeholders Define Ethical Issues in Business

QUESTION TYPE: True / False

HAS VARIABLES: False

LEARNING OBJECTIVES: LO2.1 - Identify stakeholders' roles in business ethics

NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics

STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities

KEYWORDS: Bloom's: Remember

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2. *Ethics and social responsibility* can be used interchangeably.

- a. True
- b. False

ANSWER: True

POINTS: 1

DIFFICULTY: Easy

REFERENCES: 2-2 Social Responsibility and Business Ethics

QUESTION TYPE: True / False

HAS VARIABLES: False

LEARNING OBJECTIVES: LO2.2 - Describe social responsibility and corporate citizenship.

NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics

STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities

KEYWORDS: Bloom's: Remember

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3. Milton Friedman believed that businesses should focus on satisfying only economic and legal responsibilities, as these are sufficient to meet societal demands.

- a. True
- b. False

ANSWER: True

POINTS: 1

DIFFICULTY: Easy

REFERENCES: 2-4 Social Responsibility and the Importance of a Stakeholder Orientation

QUESTION TYPE: True / False

HAS VARIABLES: False

LEARNING OBJECTIVES: LO2.4 - Examine the relationship between stakeholder orientation and social responsibility

NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Remember
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4. In *Dodge vs. Ford Motor Co.*, the court ruled that a business exists for the profit of shareholders, and the board of directors should focus on that objective.

- a. True
- b. False

ANSWER: True
POINTS: 1
DIFFICULTY: Moderate
REFERENCES: 2-5 Corporate Governance Provides Formalized Responsibility to Stakeholders
QUESTION TYPE: True / False
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.5 - Explore the role of corporate governance in structuring ethics and social responsibility in business
LO2.5a - Views of Corporate Governance

NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Remember
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5. Balancing stakeholder interests always aligns with consumer desires for affordable and innovative products.

- a. True
- b. False

ANSWER: False
POINTS: 1
DIFFICULTY: Easy
REFERENCES: 2-7 Contributions of a Stakeholder Perspective
QUESTION TYPE: True / False
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.7 - Recognize the challenges of balancing stakeholder interests
NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Remember
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6. If a company faces negative press from employee walkouts due to its anti-union stance, what type of stakeholder conflict is this an example of?

- a. Conflict between secondary stakeholders and the company
- b. Conflict between customers and the company
- c. Conflict between the media and the company

d. Conflict between primary stakeholders and the company

ANSWER: d
POINTS: 1
DIFFICULTY: Easy
REFERENCES: 2-1 Stakeholders Define Ethical Issues in Business
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.1 - Identify stakeholders' roles in business ethics
NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Apply
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7. Why is it important for businesses to recognize secondary stakeholder groups?

- a. They are absolutely necessary for the firm's survival.
- b. They include the employees necessary for the firm's success.
- c. They always have more power than primary stakeholders.
- d. They have legitimacy and the power to influence outcomes.

ANSWER: d
POINTS: 1
DIFFICULTY: Easy
REFERENCES: 2-1 Stakeholders Define Ethical Issues in Business
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.1 - Identify stakeholders' roles in business ethics
NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Understand
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8. A stakeholder group that is absolutely necessary for a firm's survival is defined as a:

- a. direct stakeholder.
- b. primary stakeholder.
- c. secondary stakeholder.
- d. special-interest stakeholder.

ANSWER: b
POINTS: 1
DIFFICULTY: Easy
REFERENCES: 2-1 Stakeholders Define Ethical Issues in Business
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.1 - Identify stakeholders' roles in business ethics
NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics

STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Understand
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9. How does the normative approach to stakeholder theory guide businesses?
- a. It focuses on how businesses treat stakeholders based on financial outcomes.
 - b. It emphasizes ethical guidelines for how firms should treat stakeholders.
 - c. It describes the firm's behavior in making decisions about stakeholder relationships.
 - d. It analyzes what happens when firms treat stakeholders in a particular way.

ANSWER: b
POINTS: 1
DIFFICULTY: Moderate
REFERENCES: Introduction
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.1 - Identify stakeholders' roles in business ethics
NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Understand
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10. Which of the following statements accurately describes the normative approach?
- a. It identifies ethical guidelines that dictate how firms should treat stakeholders.
 - b. It describes what happens if firms behave in a particular way.
 - c. It is the degree to which a firm understands and addresses stakeholder demands.
 - d. It describes reciprocal relationships between the firm and a host of stakeholders.

ANSWER: a
POINTS: 1
DIFFICULTY: Moderate
REFERENCES: 2-1 Stakeholders Define Ethical Issues in Business
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.1 - Identify stakeholders' roles in business ethics
NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Understand
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11. A stakeholder orientation can be viewed as a(n):
- a. necessity for business success.
 - b. continuum.
 - c. polarizing concept.

d. good marketing ploy.

ANSWER: b
POINTS: 1
DIFFICULTY: Moderate
REFERENCES: 2-1 Stakeholders Define Ethical Issues in Business
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.1 - Identify stakeholders' roles in business ethics
NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Understand
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12. What do suppliers offer that is critical to a firm's long-term success?

- a. The promise of customer loyalty
- b. Material resources and/or intangible knowledge
- c. Leadership skills
- d. Revenue for the organization

ANSWER: b
POINTS: 1
DIFFICULTY: Easy
REFERENCES: 2-1 Stakeholders Define Ethical Issues in Business
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.1 - Identify stakeholders' roles in business ethics
NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
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13. The four levels of social responsibility include which of the following?

- a. Economic, legal, ethical, and philanthropic
- b. Economic, legal, environmental, and ethical
- c. Financial, legal, environmental, and philanthropic
- d. Economic, financial, legal, and ethical

ANSWER: a
POINTS: 1
DIFFICULTY: Easy
REFERENCES: 2-2 Social Responsibility and Business Ethics
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.2 - Describe social responsibility and corporate citizenship.
NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics

STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Understand
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14. Which of the following is an example of strategic philanthropy?
- a. Dell encourages employees to use flexible work options
 - b. Hershey reduces its plastic waste in product packaging
 - c. H-E-B donates \$2 million to a University for workforce development
 - d. Birdcall contributes 1% of sales to local communities

ANSWER: c
POINTS: 1
DIFFICULTY: Easy
REFERENCES: 2-2 Social Responsibility and Business Ethics
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.2 - Describe social responsibility and corporate citizenship.
NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Understand
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15. What is the key difference between business ethics and corporate social responsibility (CSR)?
- a. Business ethics is focused on legal compliance, while CSR is about ethical decision making.
 - b. CSR involves the internal conduct of the organization, while business ethics focuses on external impacts.
 - c. Business ethics deals with internal organizational conduct, while CSR involves external impacts on society.
 - d. CSR focuses more on profitability than it does on business ethics for an organization.

ANSWER: c
POINTS: 1
DIFFICULTY: Easy
REFERENCES: 2-2 Social Responsibility and Business Ethics
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.2 - Describe social responsibility and corporate citizenship.
NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Understand
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16. How does the concept of corporate citizenship relate to social responsibility?
- a. Corporate citizenship involves fulfilling economic, legal, ethical, and philanthropic responsibilities to stakeholders.
 - b. Corporate citizenship is unrelated to social responsibility.
 - c. Corporate citizenship focuses on maximizing profits while ignoring ethical obligations.

d. Corporate citizenship only addresses legal compliance without concern for ethical or philanthropic duties.

ANSWER: a
POINTS: 1
DIFFICULTY: Easy
REFERENCES: 2-2 Social Responsibility and Business Ethics
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.2 - Describe social responsibility and corporate citizenship.
NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Apply
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17. How can a company's internal business ethics affect its corporate reputation?

- a. Ethical decisions have no impact on a company's reputation or brand.
- b. Corporate reputation is only influenced by philanthropic actions, not internal ethics.
- c. A company's reputation is solely determined by its financial success.
- d. Ethical behavior can positively influence both employee and brand attitudes.

ANSWER: d
POINTS: 1
DIFFICULTY: Easy
REFERENCES: 2-2 Social Responsibility and Business Ethics
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.2 - Describe social responsibility and corporate citizenship.
NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Apply
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18. What does consumer protection focus on?

- a. Maximizing product sales
- b. Preventing harmful business practices
- c. Increasing market competition
- d. Promoting corporate profits

ANSWER: b
POINTS: 1
DIFFICULTY: Easy
REFERENCES: 2-3 Issues in Social Responsibility
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.3 - Discuss social responsibility issues related to social issues, consumer protection, sustainability, and corporate governance.

NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
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19. How do businesses contribute to sustainability?
- By ignoring environmental challenges
 - By investing in long-term environmental well-being
 - By focusing on short-term financial profits
 - By reducing the amount of employee benefits

ANSWER: b
POINTS: 1
DIFFICULTY: Moderate
REFERENCES: 2-3 Issues in Social Responsibility
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.3 - Discuss social responsibility issues related to social issues, consumer protection, sustainability, and corporate governance.

NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
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20. The idea that because people live in a community, social rules should benefit the community is known as:
- the stakeholder interaction model.
 - consumer protection.
 - the common good.
 - Sustainability.

ANSWER: c
POINTS: 1
DIFFICULTY: Moderate
REFERENCES: 2-3 Issues in Social Responsibility
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.3 - Discuss social responsibility issues related to social issues, consumer protection, sustainability, and corporate governance.

NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Understand
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21. Which of the following is an example of corporate governance in social responsibility?
- A company prioritizing market competition over ethical standards

- b. A company implementing formal accountability systems to prevent unethical behavior
- c. A company ignoring consumer feedback on product safety
- d. A company focusing solely on financial performance

ANSWER: b
POINTS: 1
DIFFICULTY: Easy
REFERENCES: 2-3 Issues in Social Responsibility
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.3 - Discuss social responsibility issues related to social issues, consumer protection, sustainability, and corporate governance.
NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Apply
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22. According to Milton Friedman, what is the basic mission of business?

- a. To prioritize the happiness of stakeholders above profits.
- b. To ensure ethical behavior through government regulations.
- c. To balance perfect and imperfect rights for the common good.
- d. To produce goods and services at a profit as its maximum contribution to society.

ANSWER: d
POINTS: 1
DIFFICULTY: Moderate
REFERENCES: 2-4 Social Responsibility and the Importance of a Stakeholder Orientation
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.4 - Examine the relationship between stakeholder orientation and social responsibility
NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Remember
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23. Which of the following describes the purpose of a stakeholder orientation?

- a. To emphasize shareholders and provide them with a return on their investment
- b. To maximize positive outcomes that meet stakeholder needs
- c. To diminish the role of stakeholders such as the government and employees
- d. To determine which stakeholders to address and which to ignore

ANSWER: b
POINTS: 1
DIFFICULTY: Moderate
REFERENCES: 2-4 Social Responsibility and the Importance of a Stakeholder Orientation

QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.4 - Examine the relationship between stakeholder orientation and social responsibility
NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Understand
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24. How might a business leader apply Adam Smith's concept of the "invisible hand" and the idea of balancing justice and beneficence in decision making?

- a. By focusing solely on maximizing profits, as doing so inherently benefits society.
- b. By prioritizing perfect rights, such as property rights, over imperfect rights like charity.
- c. By delegating ethical considerations entirely to government regulations.
- d. By ignoring the concerns of stakeholders and relying on market forces to address ethical issues.

ANSWER: b
POINTS: 1
DIFFICULTY: Moderate
REFERENCES: 2-4 Social Responsibility and the Importance of a Stakeholder Orientation
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.4 - Examine the relationship between stakeholder orientation and social responsibility
NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Apply
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25. If a company adopts a stakeholder orientation, how can it apply this approach to enhance profitability?

- a. By prioritizing the needs of shareholders above all other stakeholders.
- b. By addressing only legal and economic responsibilities, as suggested by classical economic theorists.
- c. By actively demonstrating socially responsible behavior to gain stakeholder trust and support.
- d. By relying on market mechanisms to self-regulate ethical behavior and decision-making.

ANSWER: c
POINTS: 1
DIFFICULTY: Moderate
REFERENCES: 2-4 Social Responsibility and the Importance of a Stakeholder Orientation
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.4 - Examine the relationship between stakeholder orientation and social responsibility
NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Apply

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26. Which of the following is a major ethical concern among corporate boards of directors?

- a. Compensation
- b. The non-traditional directorship approach
- c. Dividend reporting
- d. Secondary stakeholders

ANSWER: a
POINTS: 1
DIFFICULTY: Easy
REFERENCES: 2-5 Corporate Governance Provides Formalized Responsibility to Stakeholders
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.5 - Explore the role of corporate governance in structuring ethics and social responsibility in business
NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Understand
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27. Which model of corporate governance is founded on classic economic precepts?

- a. Economic
- b. Shareholder
- c. Stakeholder
- d. Board

ANSWER: b
POINTS: 1
DIFFICULTY: Easy
REFERENCES: 2-5 Corporate Governance Provides Formalized Responsibility to Stakeholders
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.5 - Explore the role of corporate governance in structuring ethics and social responsibility in business
NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Understand
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28. Accountability, oversight, and control all fall under the definition and implementation of corporate:

- a. profit.
- b. loyalty.
- c. care.
- d. governance.

ANSWER: d
POINTS: 1
DIFFICULTY: Easy
REFERENCES: 2-5 Corporate Governance Provides Formalized Responsibility to Stakeholders
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.5 - Explore the role of corporate governance in structuring ethics and social responsibility in business
NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Understand
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29. In response to growing demands for accountability and transparency, how can companies address the increasing pressure from activist shareholders on their boards of directors?

- a. By ensuring that director candidates must gain a majority of shareholder votes before joining the board
- b. By increasing the number of inside directors to ensure loyalty and shared interests
- c. By maintaining a majority of interlocking directorates to expand influence
- d. By reducing diversity among board members to focus on corporate expertise only

ANSWER: a
POINTS: 1
DIFFICULTY: Easy
REFERENCES: 2-5 Corporate Governance Provides Formalized Responsibility to Stakeholders
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.5 - Explore the role of corporate governance in structuring ethics and social responsibility in business
NATIONAL STANDARDS: United States - BUSPROG: Ethics - Ethics
STATE STANDARDS: United States - None - DISC: Ethical Responsibilities - Ethical Responsibilities
KEYWORDS: Bloom's: Apply
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30. What do critics of high compensation for boards of directors point to as being problematic?

- a. The more directors are paid, the more power they have over the organization.
- b. High compensation could cause a conflict of interest.
- c. High board member pay leads to poorly compensated employees.
- d. High pay will render the board less complacent.

ANSWER: b
POINTS: 1
DIFFICULTY: Easy
REFERENCES: 2-5 Corporate Governance Provides Formalized Responsibility to Stakeholders
QUESTION TYPE: Multiple Choice
HAS VARIABLES: False
LEARNING OBJECTIVES: LO2.5 - Explore the role of corporate governance in structuring ethics and social